- 16:10:31 From Angela Espinosa to Camilo Osejo Bucheli (direct message):

  Hola.. hablamos un minuto cuando se acabe el webinar? Tu al fin pudiste subir a SPAR tu review final de J C Mariategui's paper?
- 16:14:06 From John Waters to Angela Espinosa (direct message):
  Unable to save chat
- 16:15:28 From Jon Walker to Angela Espinosa (direct message):

  John W can't save the chat can you do it ?
- 16:26:39 From Angela Espinosa to John Waters (direct message):

  Replying to "Unable to save chat":

I can save it and share it later.. I ll have to change the settings for the next webinar

16:26:56 From Angela Espinosa to Jon Walker (direct message):

Replying to "John W can't save the chat - can you do it ?":

I can save it and share it later.. I ll have to change the settings for the next webinar.. I told john

16:27:55 From John Waters to Angela Espinosa (direct message):

Replying to "Unable to save chat":

It's working now. I assumed you had changed a setting already.

16:50:39 From David Dewhurst to Everyone:

I really appreciate your addressing issues which are typically glossed over in most management 'optimisation' dialogues. There are some obvious analogies within other nations and organisations. The dynamics of co-operation and competition are very open to dialogical ideologicalisation. Persuading people about where the boundaries of interest groups are has a variety of shorter and longer term payoffs and downsides. The 'non-threatening' strategy strikes me as intelligent but possibly limited within certain contexts. Congratulations on your success.

16:51:37 From Vanilla Beer to Everyone:

Loved the use of mandala... power cut here so Ill be seeing it again in the recording, thank you

16:52:02 From John Waters to Everyone:

Many of the observations shared here feel very familiar and universal. Thanks for the articulation.

16:53:12 From Russell Clemens to Everyone:

Without a System Four [S4] clearly in place, and with a System Five [S5] whose very nature is ambiguous, there is no Three-Four [S3 $\rightleftarrows$ S4] interaction, and no Five [S5] monitoring of that interaction. Then the whole metasystem collapses into System Three [S3]. I call this a practical point, and so it is. Everywhere one turns, the reality is the same. In terms of the neurophysical model, however, and this is the theoretical point, the institution is a decerebrate cat. (Beer 1979, p. 265)

16:58:31 From Russell Clemens to Everyone:

Are the presenters aware of the emerging Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services (IPBES 2019) science-policy gaps. This approach focuses on communication and undecidability within the IPBES "Nature Futures Framework" (NFF)? It is use of nature-positive scenarios to overcome undecidability -- aka very similar to Beer's 1975 "Platform for Change" etc.

- 17:01:37 From stephen harwood to Angela Espinosa (direct message):
- Hi, good to see you , life is crazy at the moment catch up later as need to go
- 17:01:51 From Allenna Leonard to Angela Espinosa (direct message):

Apologies for not getting on the Conference work as I've been super busy. Will get on it later today.

17:04:22 From Angela Espinosa to Allenna Leonard (direct message):

Replying to "Apologies for not getting on the Conference work a...":

Do not worry.. same here.. still unpacking and with a bronquitis

17:05:54 From Camilo Osejo Bucheli to Everyone:

could you please suggest us some literature to do further critical studies from India?

17:08:01 From Martha Giraldo MINGAnet to Everyone:

Have you gone into the approriated IT tools to help the move?

17:17:03 From Allenna Leonard to Everyone:

I am hoping that the traditional societies are better able to cope with climate change than the Western oriented ones.

- 17:29:30 From Myriam M to Everyone:

Hi everyone, I'm a first timer to these Metaphorum sessions, but I realise that I must've joined far too late and must've missed the general presentation (the zoom + website said it starts at 5 pm UK time, but I realise that this session must've started before that?).

From following the discussion the talk feels really highly relevant to my personal context and interest.

Is there a way to access a replay of the main talk/presentation from Sujay and Ushma after this session? Or join a repeat of the session in another forum?

Thank you very much!

17:31:00 From Vanilla Beer to Everyone:

Sorry I must leave - many thanks for a most interesting session.

17:32:20 From Martha Giraldo MINGAnet to Everyone:

I need to leave now, thank you for sharing your work , happy to comntinue talking,

17:41:59 From Camilo Osejo Bucheli to Everyone: thank you everyone

17:42:02 From Camilo Osejo Bucheli to Everyone: ill have to leave

17:42:08 From John Waters to Everyone:

This why we need the simplest, most universal triangulation points - such as being a good ancestor.

17:42:14 From Allenna Leonard to Everyone: Thank you

17:42:27 From Vijaya Devi to Everyone:
Thank you

17:42:58 From Gerard de Zeeuw to Everyone: Thank you.

17:43:49 From Myriam M to Everyone: thank you

17:43:47 From Zeltzin Matamoros to Everyone: Thank you :)

17:43:59 From Russell Clemens to Everyone:

Thank you. Interesting. The way forward is in your use of movie metaphors.

17:46:29 From Angela Espinosa to Jon Walker (direct message):

Would you mind staying until they finish? I have to talk to Peter T about the VSM designers

17:46:38 From malik radwan to Angela Espinosa (direct message):

Hello Angela

hope you are well

thank you for organizing this!

i was trying to get certified in the VSM but couldnt reach you on the Website.

can you support with that?

17:47:30 From Angela Espinosa to malik radwan (direct message):

Replying to "Hello Angela hope you are well thank you for orga...":

I d be delighted. Write to me at Angela.espinosa.salazar@gmail.com and we can organise a zoom meeting

17:47:59 From malik radwan to Angela Espinosa (direct message):

perfect, thank you so much! will do

17:48:25 From Angela Espinosa to malik radwan (direct message):
Replying to "perfect, thank you so much! will do":
Thank you! Delighted to talk more